FRED GORDON

1. 473 Newburne Pointe Bloomfield Hills, MI 48304 248-217-0511 – Cell 248-546-7600 – Off. 248-546-1668 – Off. Fax Born July 7, 1936, Detroit, MI

2. Education

- Mumford High School, Detroit, MI 1954
- University of Michigan, Accounting, B.B.A. 1958
- Northwestern University, Accounting, M.B.A., 1959, with distinction
- University of Michigan Law School, J.D., 1962
- 3. Real estate and financial experience
 - Principal founder, Board Member and Secretary, First National Bank of Warren ("Bank"), Warren, Michigan, 1966 1975
 - Developed, 1968, 100,000 s.f. Bank Headquarters/multi-tenant office building, Warren, Michigan
 - Responsible for the \$6 million financial rehabilitation of the Colony Beach Resort and Tennis Club during 1976-1989, Longboat Key, Florida, involving the First City Savings & Loan, Bradenton, Florida
 - Founded Real Estate Development and Investment Company with Robert Sosnick, 1970 1978, which developed and operated over 1.1 million square feet of class "A" major office buildings and a hotel in Southeastern Michigan, valued at in excess of \$90 million.
 - General Partner Detroit Hilton Ltd., 809 room hotel, 1969 1978 and development and operation of three major full service suburban Hilton Hotels, 1970 through 1976
 - Founding partner of The Balcor Company, along with Jerry Reinsdorf and Donald Fortunato, responsible for investment banking relations and property acquisitions, 1972

 1976. The company was acquired by American Express during 1982 and ultimately controlled assets exceeding \$3 billion.
 - During 1977 through 1988, associated with an equal partner in real estate acquisition and development of shopping centers, office and multi-family properties having a value in excess of \$30 million.

- From 1988 through 1994 acquired 8,000 multi-family units having a value of in excess of \$200 million.
- Formation of proposed \$300 million (including previously acquired properties)
 American Multifamily Trust, principal sponsor and designated Chairman and CEO,
 orchestrated filing of approved registration statement and assembly of management
 team.
- Development during 1999 of the \$17 million 95,000 s.f. corporate office and research facilities for the multi-billion dollar Imperial Chemical Industries, Auburn Hills, Michigan.
- Development 1998/1999, \$4 million, 30400 s.f. office building for the State of Michigan, Pontiac, Michigan.
- Investment 1998, 78,000 s.f. multi-tenant office building, Bradenton, Florida.
- Investment 1998, 47,000 s.f. multi-tenant shopping center, Bradenton, Florida.
- Investment 1999, 100,000 s.f. multi-tenant shopping center, York, Pennsylvania.
- Investment 2000, 570,000 s.f. corporate headquarters and operations building, San Antonio
- Development, 2000 to present, of 146 acre Brownfield corporate/commercial parcel, Auburn Hills, Michigan
 - Development of future 104 room Marriott SpringHill Suites and 140 room Hilton Homewood Suites
- Investment 2001, 16,000 s.f. surgical center, Grapevine, Texas
- Investment 2002, 60,000 s.f. medical office building, Grapevine, Texas
- Development 2003, 58,700 s.f. office/research building, for large multi-national company, Auburn Hills, Michigan
- Investment and development of 400+ acres, unit residential sub-division and golf course, Traverse City, (Northport) Michigan, 1999 to present
- Development and 2004 sale of 400+ acres, 1,250 unit residential sub-division, 400 room hotel and 18 hole golf course, Palm Springs, California
- Founding Board member, Bank of Auburn Hills, July, 2005

4. Public appearances

- Panelist, Multi-Housing Council Quarterly Meeting, Dallas, Texas 1993
- Panelist, M/PF Multi-Family Conference, Dallas, Texas 1993
- Panelist, 11th Annual Entrepreneurship Conference, Small Business and New Enterprise Club, Harvard Business School 1994
- Numerous Continuing Legal Education Programs, State Bar of Michigan, Partnership, Taxation and Real Estate Transaction Structuring
- Panelist, Regional Property Tax Assessors Conference, Tax Abatement Litigation
- 5. Charitable and professional organizations
 - Former Board member of the Juvenile Diabetes Foundation
 - Former Council Member of the Corporate, Finance and Business Section, State Bar of Michigan
 - Former member National Multi-Family Housing Council
 - University of Michigan Presidents Club